

# The Next Four Years





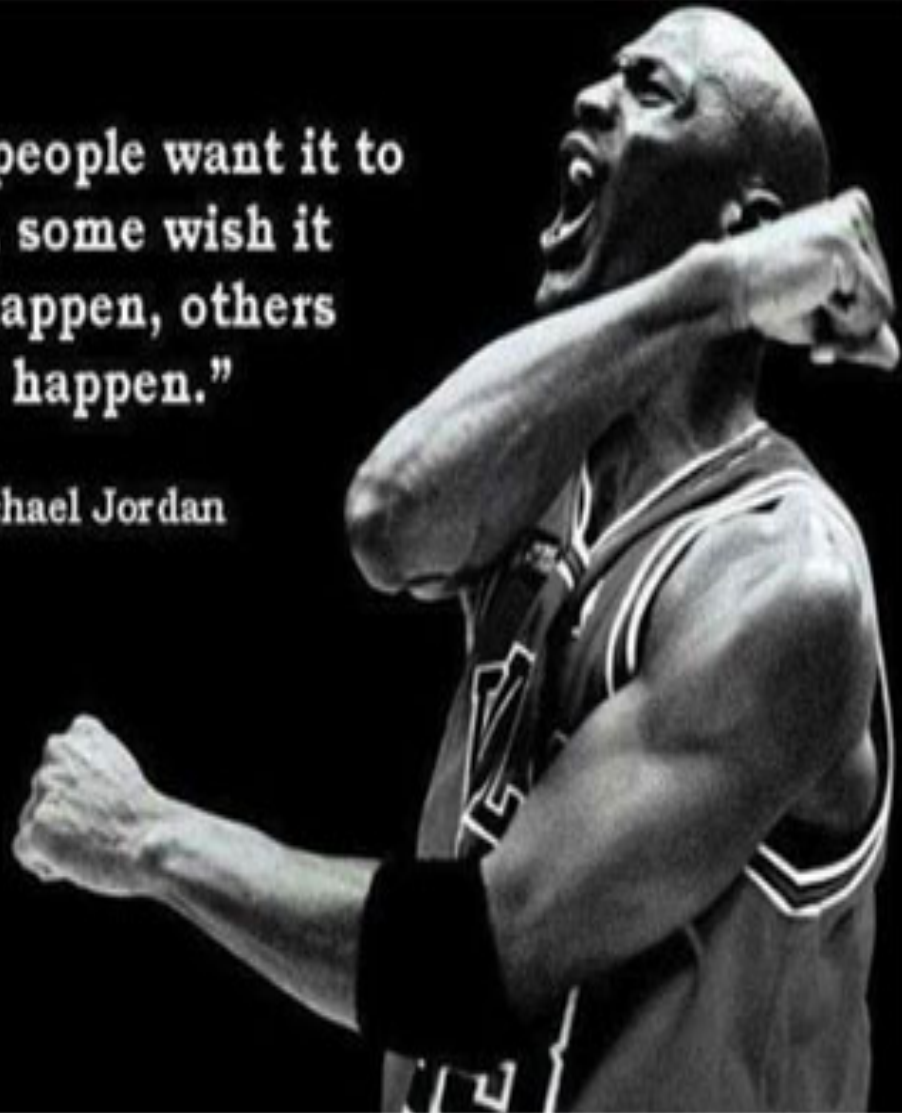
To be the most innovative and effectively  
managed city in the United States



1. Western Tuscaloosa and other parts of our City who have not benefited from the economic prosperity of Tuscaloosa will again thrive both residentially and commercially.
2. The City of Tuscaloosa will be a customer friendly environment and our work will be open, efficient and effective.
3. Comprehensive planning and **infrastructure investments** will be essential to preserving our neighborhoods, promoting economic development and ensuring a high quality of life.
4. All Citizens will be safe in all areas of our City – And, if trouble arises, whether crime, fire or an act of nature, our response will be swift and effective.
5. All children academically at-risk will have the opportunity for highly effective pre-k programs.
6. The ability to serve our citizens is a shared responsibility among all departments and employees, which requires that we consistently provide the highest level of performance, dedication and integrity.

“Some people want it to happen, some wish it would happen, others make it happen.”

-Michael Jordan





# RESULTS

# Fiscal Challenges for the Next Four Years

1. Digital revolution continues to diminish the City's revenue growth
2. Infrastructure investments required to manage population expansion
3. Health care costs continue to exceed inflation
4. Unfunded mandates from federal and state governments
5. Costs of recruiting and retaining a highly qualified and diverse workforce

May 23, 2017

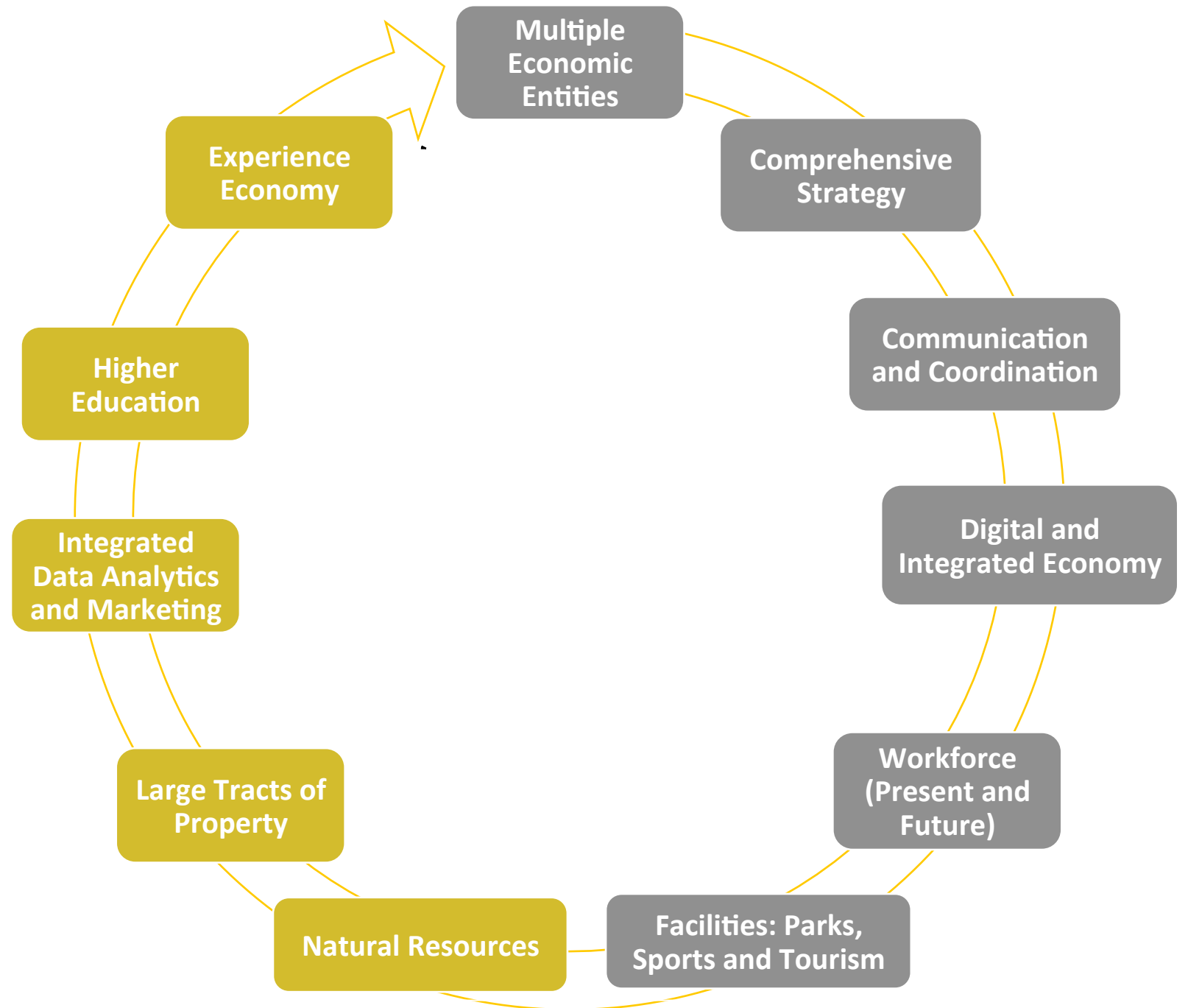
1,462 Days Remain

# Shared Economic Model

Core Beliefs: #1, #6

Opportunities

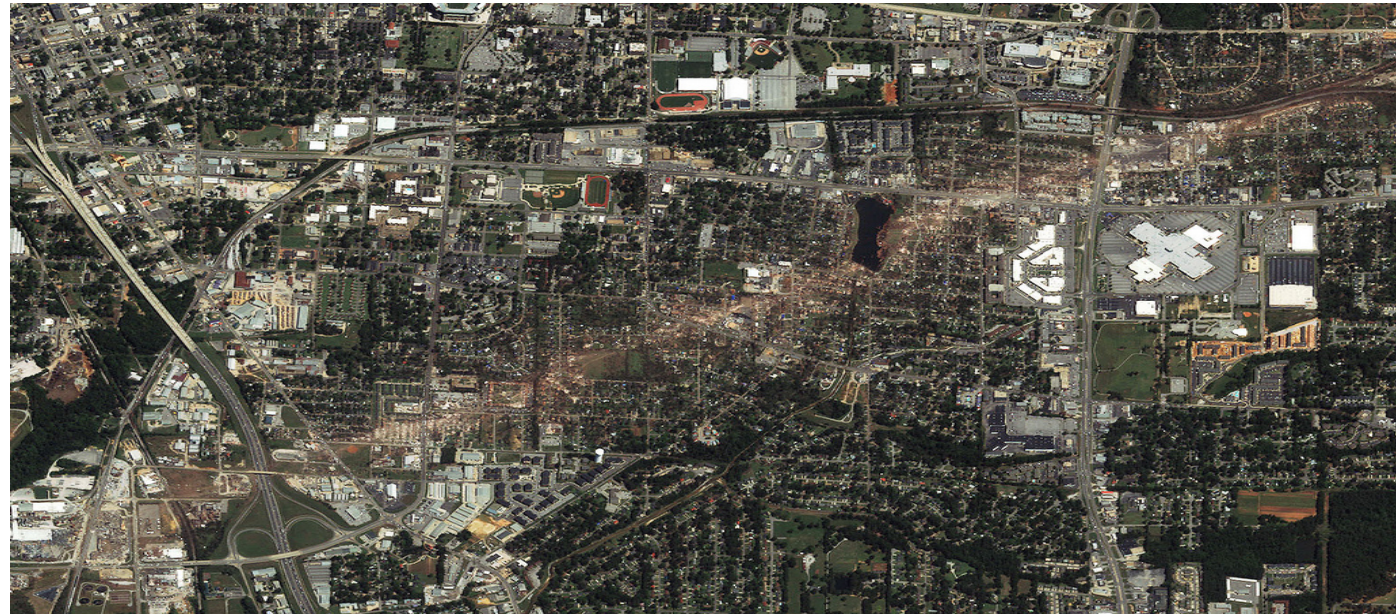
Threats





## Core Beliefs: #2, #3

# Complete the Recovery





# Project Trinity

**Core Beliefs: #1, #3**

**Project Cost  
\$400 Million**

---

Local Commitment  
\$30 Million

State Commitment  
\$50 Million

Private Development  
\$200 Million

Federal Funding Request  
\$120 Million






# Infrastructure/Capital Investments

Core Beliefs: #1, #3, #4, #6

A story map

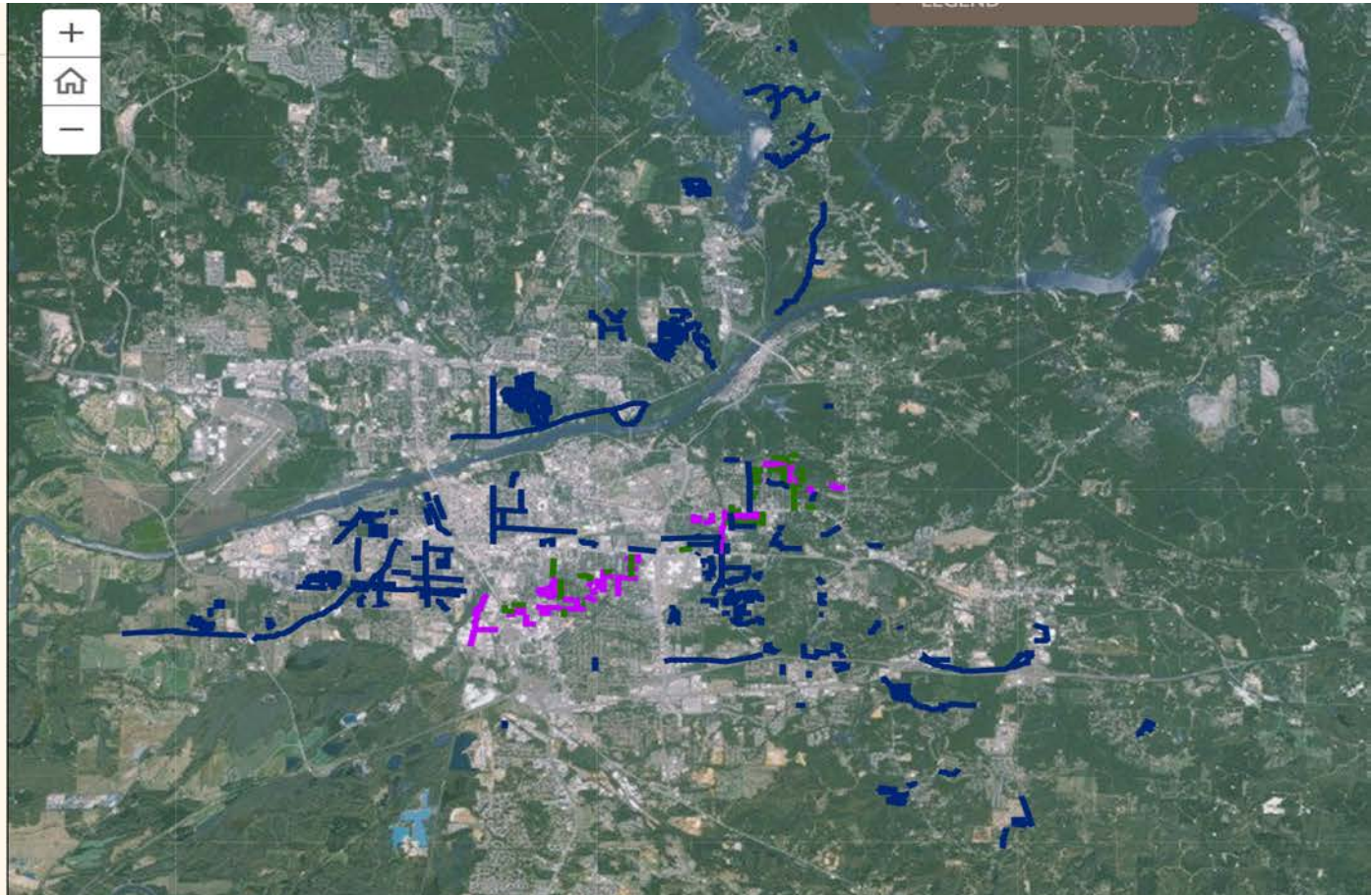
Capital Projects



City of  
**TUSCALOOSA**  
INFRASTRUCTURE & PUBLIC SERVICES

10th Avenue Roadway  
Improvements

Total Budget: \$7,539,349.00  
• Budget Source







Core Beliefs: #2, #3, #4, #6

# Streamline Government Modernize Operations



Tuscaloosa **311**.com





# Service Fee

Core Beliefs: #2, #3

Proposed: Spring 2017  
Adopted: Spring 2017



Meter Size	Equivalency Factor	Water Service Fee	Sewer Service Fee	Total
3/4"	1.00	1,060	1,030	\$ 2,090
1"	1.67	1,767	1,717	\$ 3,484
1.5"	3.33	3,533	3,433	\$ 6,966
2"	5.33	5,653	5,493	\$ 11,146
3"	10.00	10,600	10,300	\$ 20,900
4"	16.67	17,667	17,167	\$ 34,834
6"	33.33	35,333	34,333	\$ 69,666
8"	53.33	56,533	54,933	\$ 111,466

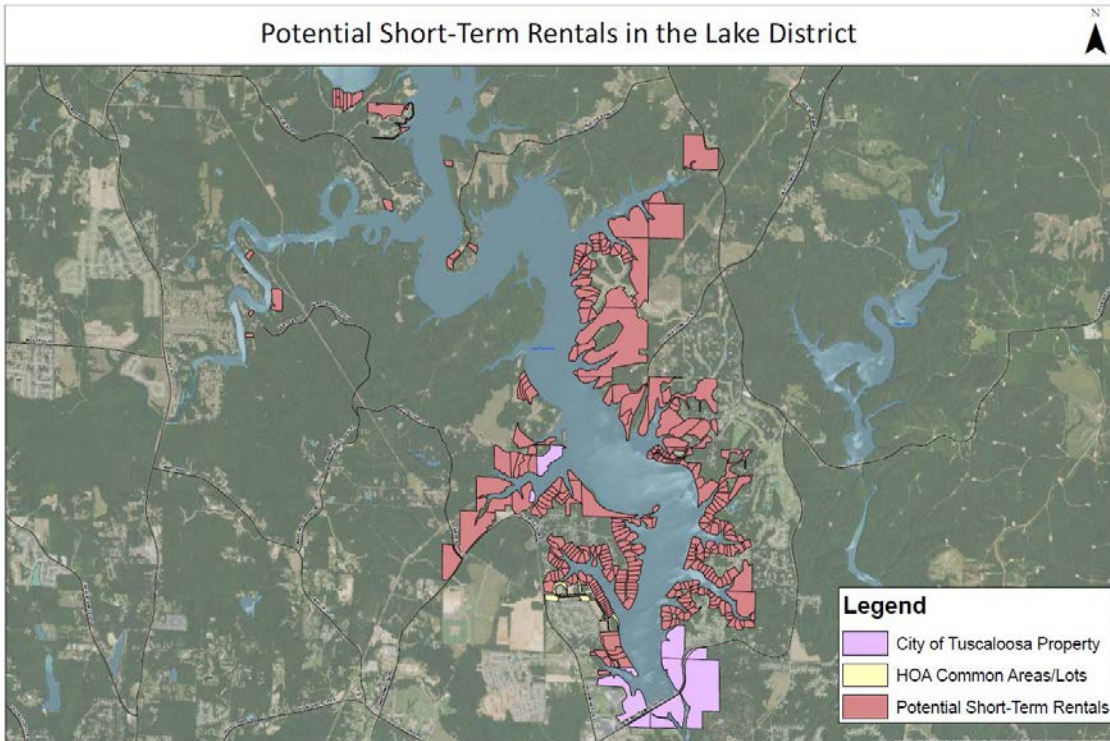
# Home-Sharing Policy

Core Beliefs: #2, #3

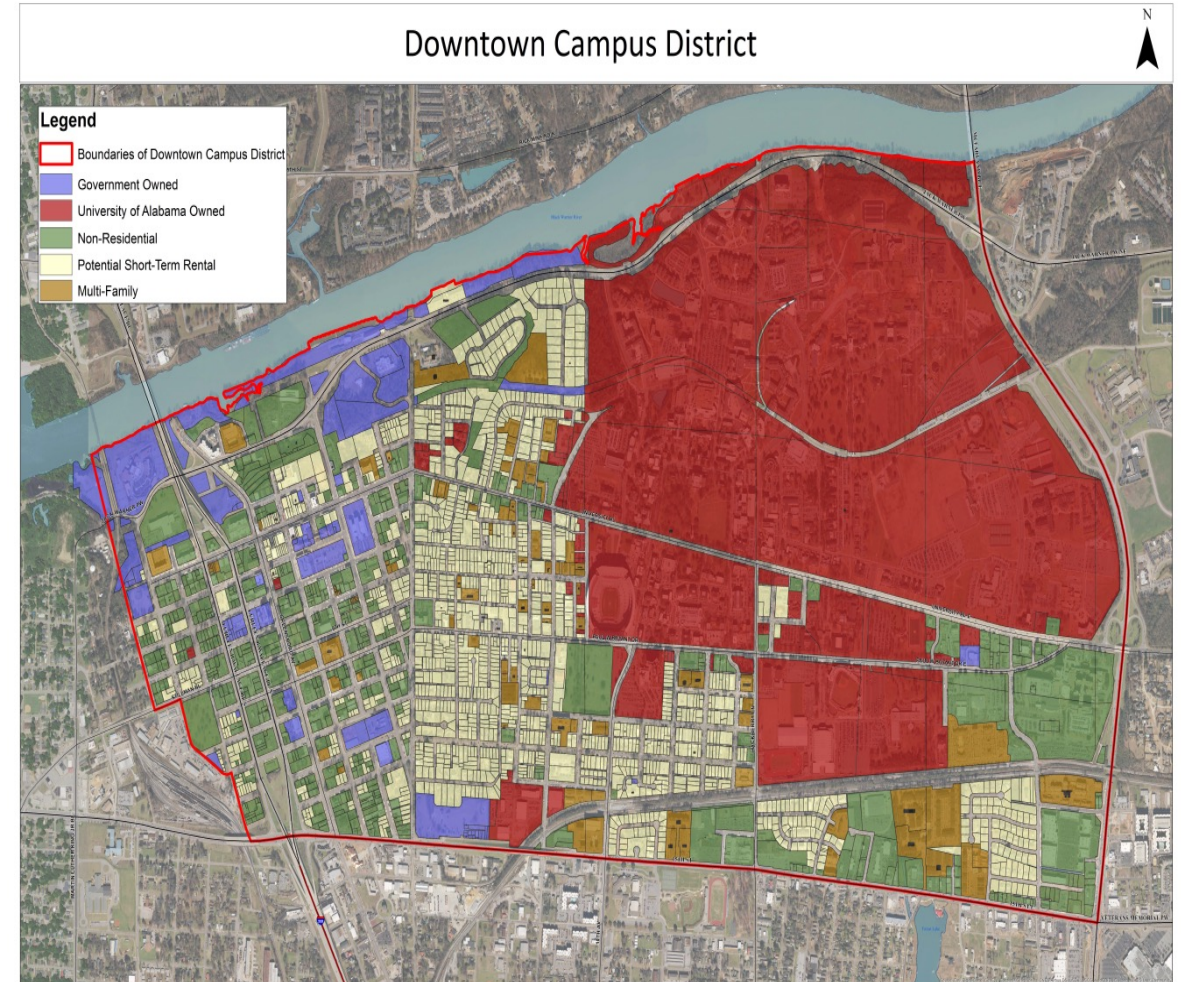
Proposed: Spring 2017

Adopted: Summer 2017

Potential Short-Term Rentals in the Lake District



Downtown Campus District







**Core Beliefs: #2, #6**

**Proposed: Summer 2017**

**Adopted: Fall 2017**



# LDP Review: 15 Days



# January 1, 2018

1,239 Days Remain

# Community Para-Medicine

Core Belief: #4

Proposed: Spring 2017  
Adopted: Fall 2017





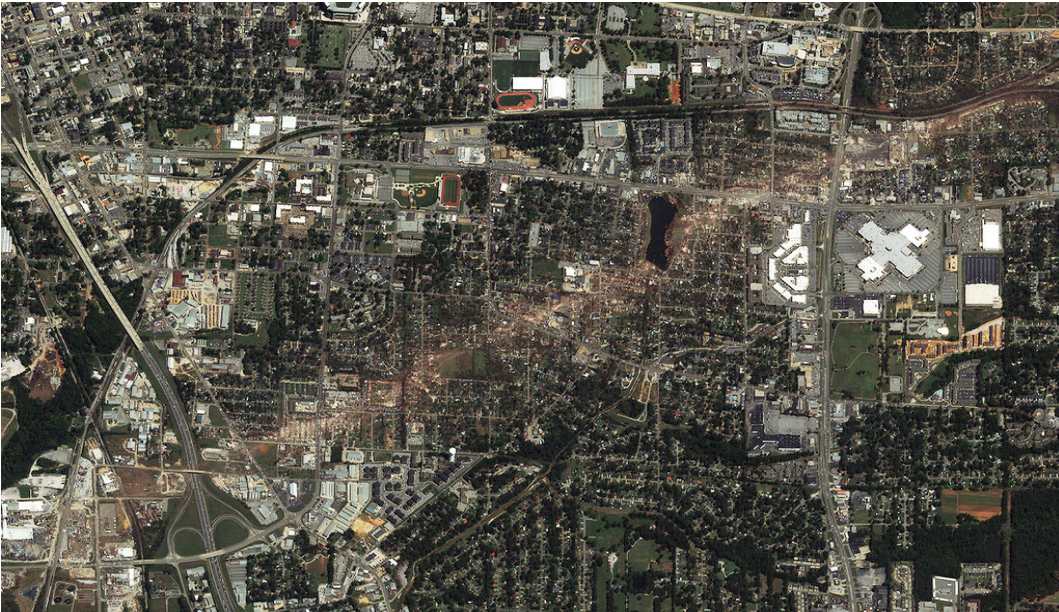


**Core Beliefs: #1, #3**

**Proposed: Fall 2017**

**Adopted: Winter 2017**

# Invest 427



# Tuscaloosa Regional Air Show

Core Belief: #6

April 14-15, 2018





# West Tuscaloosa Plan

Core Beliefs: #1, #3

Commence: Summer 2017  
Completed: Summer 2018

## MARTIN LUTHER KING JR. BLVD - JACK WARNER PARKWAY CONNECTOR



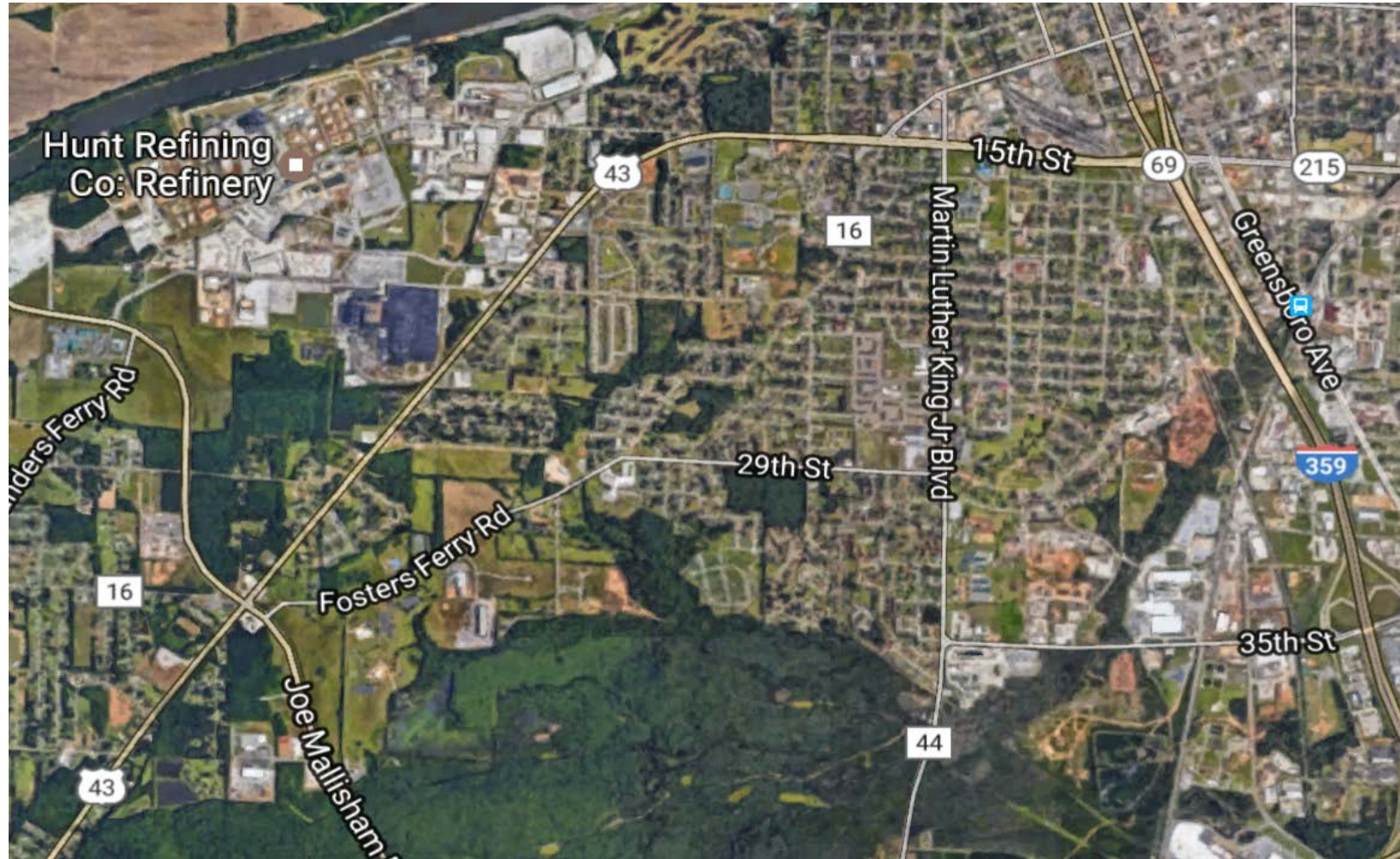


# Invest West

Core Beliefs: #1, #3

Proposed: Summer 2018

Adopted: Fall 2018







# E-911 and TCEMA

**Core Belief: #4**

**Construction:** Spring 2017

**Completed:** Spring 2018





# The Edge

**Core Beliefs:** #1, #3

**Construction:** Summer 2017

**Completed:** Fall 2018







# Project NASCAR

**Core Beliefs: #1, #3**

**Issuance: Fall 2018**

## **MLK Blvd – Jack Warner Pkwy**

- Total Debt – \$23.3 Million
- Term – 30 Years
- Estimated Annual Debt Service = \$1,350,000

## **McWright's Ferry Road**

- Total Debt – \$54.6 Million
- Term – 30 Years
- Estimated Annual Debt Service = \$2,652,000

Total Annual Debt Service

**\$4,002,000**

# Hargrove/Hackberry

**Core Belief: #3**

**Construction:** Winter 2017

**Completion:** Summer 2018







# Alberta Parkway Phase II

Core Beliefs: # 1, #3

Construction: Winter 2017

Completion: Winter 2018



# 10th Avenue

**Core Beliefs:** #1, #3

**Construction:** Winter 2017

**Completion:** Fall 2018



# January 1, 2019

874 Days Remain



# Bi-Centennial

**Core Belief: #6**

2019



# SRF Priority One

**Core Belief: #3**

**Construction:** Spring 2017

**Completion:** Winter 2019



Highland Oaks

Pier Replacement for Sewers Phase I

Fletcher Outfall

Lift Station 55



# City Comprehensive Plan

**Core Belief: #3**

**Commences:** Fall 2017

**Completion:** Spring 2019

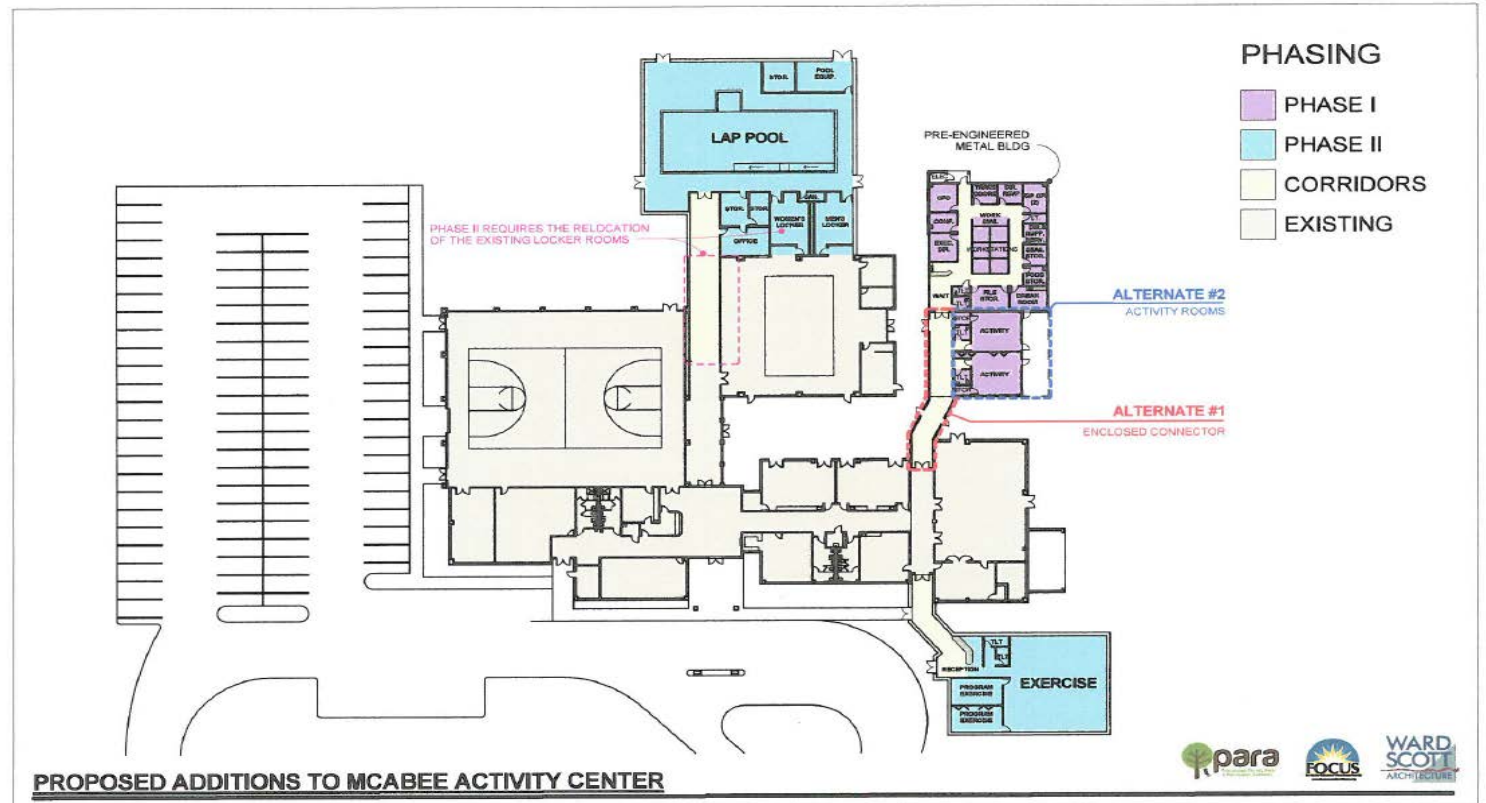


# Focus / McAbee Center

Core Belief: #1

Construction: Summer 2018

Completion: Fall 2019



# Amtrak Station

Core Beliefs: #1, #3

Construction: Spring 2018  
Completion: Fall 2019



# January 1, 2020

509 Days Remain



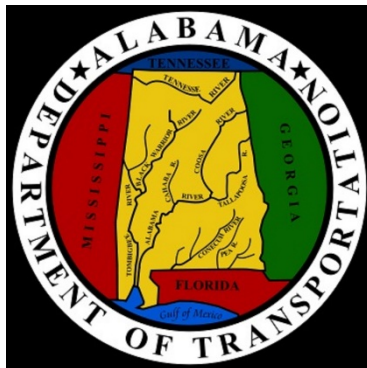


# Lurleen Wallace Blvd

Core Belief: #3

Construction: Spring 2018

Completion: Winter 2020







# Benjamin Barnes YMCA

**Core Beliefs:** #1, #3

**Construction:** Fall 2018

**Completion:** Fall 2020

\*This project is solely managed by the Benjamin Barnes Branch YMCA





# Highway 69 South

Core Belief: #3

Construction: Spring 2018

Completion: Fall 2020





# Martin Luther King Jr./ Jack Warner

Core Beliefs: #1, #3

Construction: Spring 2019  
Completion: Winter 2020



## MARTIN LUTHER KING JR. BLVD - JACK WARNER PARKWAY CONNECTOR



# January 1, 2021

143 Days Remain



## Core Beliefs: #3, #6





# McWright's Ferry Road

Core Belief: #3

Construction: Fall 2019

Completion: Fall 2021



## MCWRIGHT'S FERRY ROAD EXTENSION FROM RICE MINE ROAD TO NEW WATERMELON ROAD





Beyond



The Future Belongs  
to Those Who Shape It



# Public Education

Core Beliefs: #4, #6



Universal Pre-K for Academically At-Risk

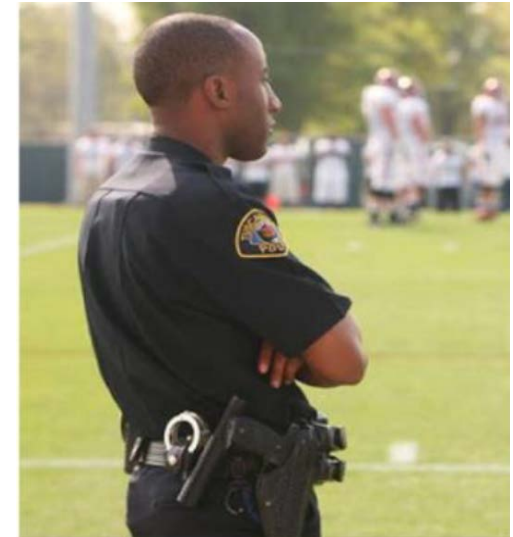


Dual Enrollment Scholarship/Credit



# Pay Plan

Core Beliefs: #2, #6





# TFRS Stations

## Core Belief: #4



Fire Station Six



Fire Station Eight



North Tuscaloosa Fire Station



Core Belief: #4

# Public Safety Communications

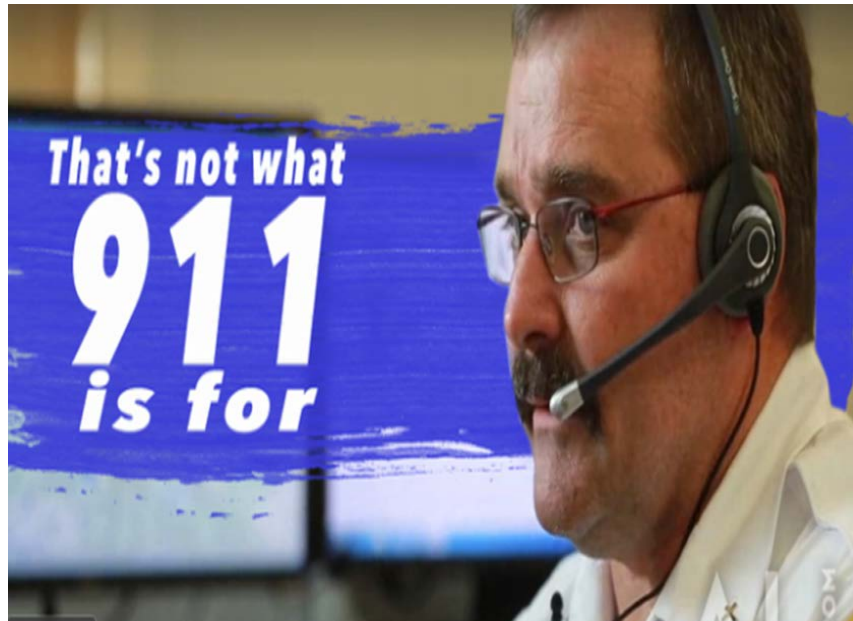
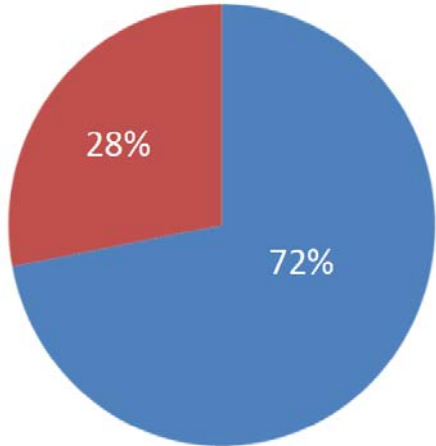


# Unified CAD System – Enhanced Medical Dispatch

## Core Belief: #4

### 911 CALL DATA 2016

■ Police ■ Fire/Medical



Calls for Service	2015	2016
911	20,123	28,256
Non-Emergency	56,951	45,581
Officer Initiated	28,317	21,121
<b>Total</b>	<b>105,391</b>	<b>94,958</b>



# Convention Center Sports Complex

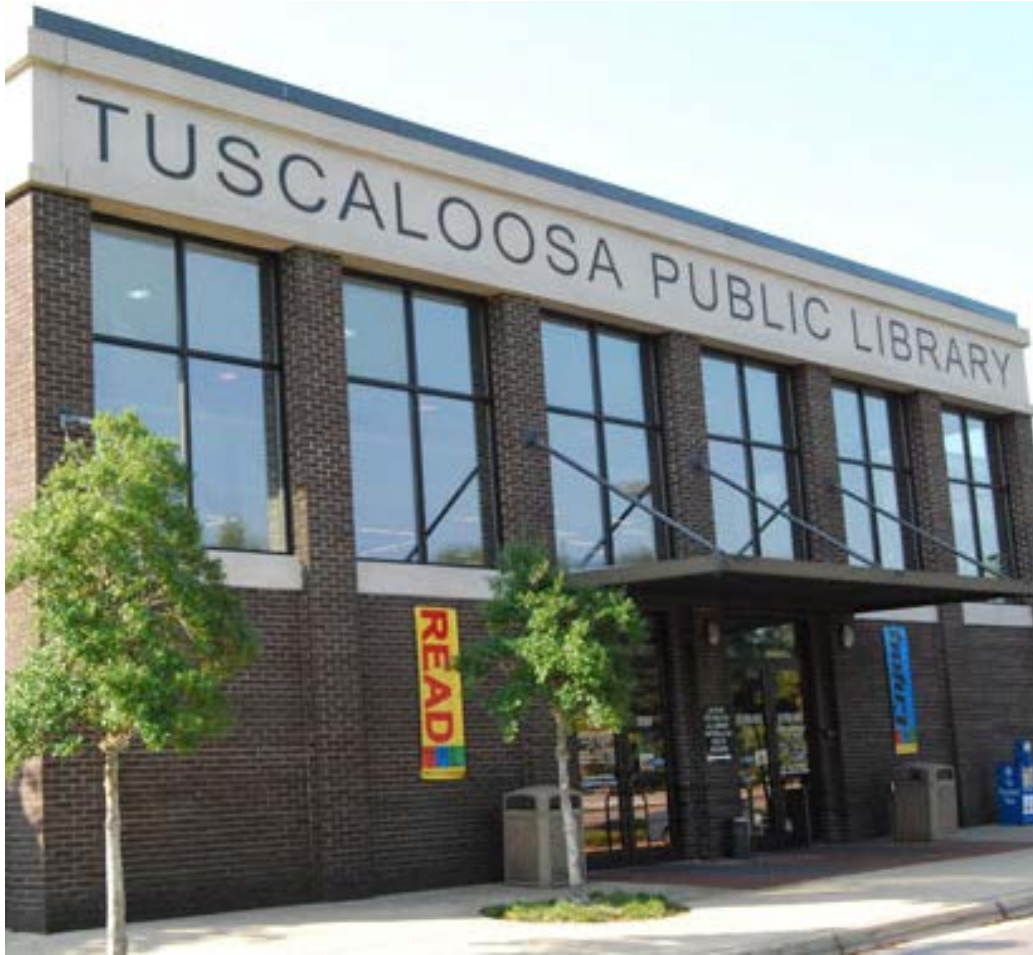
Core Belief: #3







Core Belief: #3



# Library and Park Improvements







Core Beliefs: #1, #2, #3

# Tuscaloosa Regional Airport







# Protective Buyout Program

Core Beliefs: #1, #3, #4





# River Walk/City Walk

Core Beliefs: #1, #3





Core Beliefs: #3, #4

# Consolidated Code Enforcement



Violations	2015	2016
Overgrown grass/bamboo	1,711	1,515
Non-operative vehicles	316	492
Litter	63	114
Other	357	402
<b>Total</b>	<b>2,447</b>	<b>2,523</b>

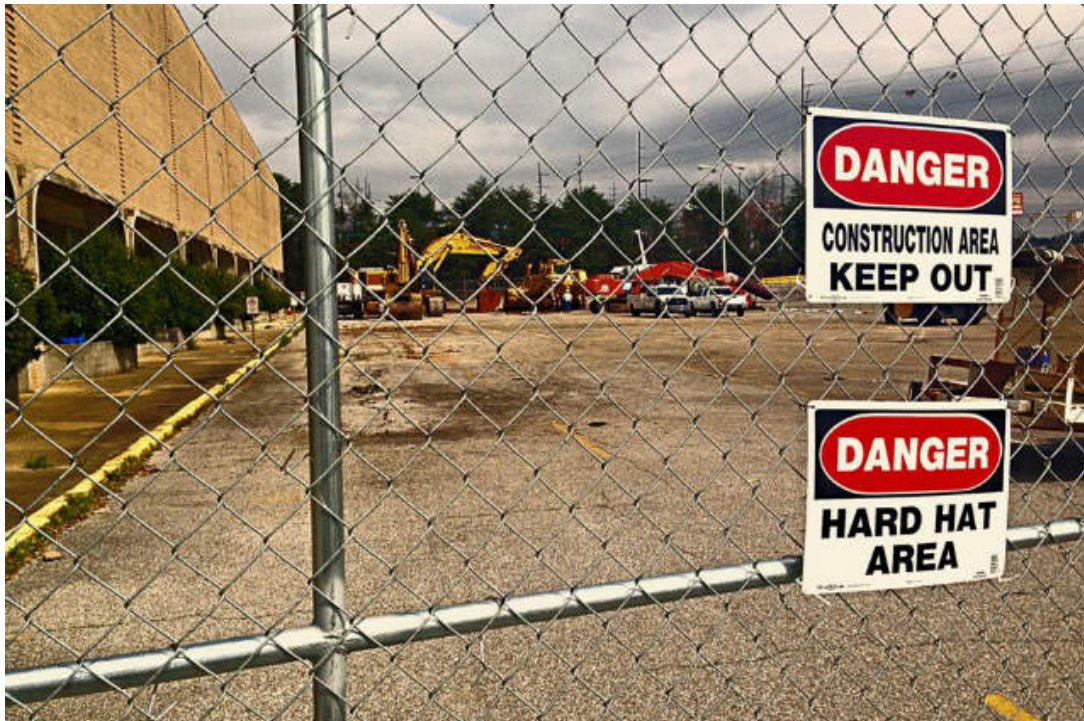
# Civil Rights Trail

Core Beliefs: #1, #3





## Core Beliefs: #1, #3





# Tuscaloosa Country Club

Core Beliefs: #1, #3





# Fiber Expansion

**Core Beliefs: #1, #2, #3, #4**

Providing redundancy  
Connecting Parks, Schools, etc.  
Expanding wireless possibilities

